



INVITATION TO
Parmalat IIIQ 2014 Results

Gabriella Chersicla
Chairman

Yvon Guérin
General Manager

are pleased to invite you to a conference call on Parmalat's IIIQ 2014 Results. The conference call will take place on:

Friday, November 7th, 2014 at 16.00 (CET) - 15.00 (GMT)

A press release describing IIIQ 2014 results will be available on Parmalat website, on November 7th, 2014.

The presentation will be followed by a Q&A session.

- Conference call by dialing the following numbers:
800 40 80 88 ; +39 06 33 48 68 68 ; +39 06 33 48 50 42
Access code: * 0

A replay service (in Italian language and English language) will be available from 20.00 (CET) November, 7th until Tuesday, November 11th, by:

- dialing +39 06 33 48 43
 - Access code: 711803# (Italian language)
 - Access code: 600792# (English language)