



**INVITATION TO**  
**Parmalat IQ 2016 Results**

**Gabriella Chersicla**  
Chairman

**Yvon Guérin**  
Chief Executive Officer

are pleased to invite you to a conference call on Parmalat's IQ 2016 Results.  
The conference call will take place on:

**Monday, May 30<sup>th</sup>, 2016 at 16.00 (CET) - 15.00 (GMT)**

A press release describing IQ 2016 results will be available on Parmalat website on May 24<sup>th</sup>, 2016 after the Board of Directors.

The presentation will be followed by a Q&A session.

- Conference call by dialing the following numbers:  
800 40 80 88 ; +39 06 33 48 68 68 ; +39 06 33 48 50 42  
Access code: \* 0

A replay service (in Italian language and English language) will be available from 20.00 (CET) Monday May 30<sup>th</sup> until Saturday, June 4<sup>th</sup>, 2016 by dialing:

- +39 06 33 48 43
  - Access code: 837516# (Italian language)
  - Access code: 948627# (English language)