



INVITATION TO

Parmalat IQ 2014 Results

Gabriella Chersicla
Chairman

Yvon Guérin
General Manager

are pleased to invite you to a conference call on Parmalat's IQ 2014 Results, approved by the Company's Board of Directors on May 15th, 2014. The conference call will take place on:

Thursday, May 15th, 2014 at 16.00 (CET) - 15.00 (GMT)

A press release describing IQ 2014 results will be available on Parmalat website, on May 15th, after the Board of Directors

The presentation will be followed by a Q&A session.

- Conference call by dialing the following numbers:
800 40 80 88 ; +39 06 33 48 68 68 ; +39 06 33 48 50 42
Access code: * 0

A replay service (in Italian language and English language) will be available from 20.00 (CET) Thursday, May 15th until Monday, May 19th, by :

- dialing +39 06 33 48 43
- Access code: 646727# (Italian language)
- Access code: 535616# (English language)