

INVITATION TO

Parmalat FY 2014 Results

Gabriella Chersicla Chairman **Yvon Guérin** General Manager

are pleased to invite you to a conference call on Parmalat's FY 2014 Results. The conference call will take place on:

Friday, March 6th, 2015 at 16.30 (CET) - 15.30 (GMT)

A press release describing FY 2014 results will be available on Parmalat website, on March 6^{th} , 2015.

The presentation will be followed by a Q&A session.

Conference call by dialing the following numbers: 800 40 80 88; +39 06 33 48 68 68; +39 06 33 48 50 42

Access code: * 0

A replay service (in Italian language and English language) will be available from 20.00 (CET) March, 6th until Tuesday, March 10th, by:

dialing +39 06 33 48 43

- Access code: 758105# (Italian language)

- Access code: 647094# (English language)